# Will Shanghai be the Detroit of China?

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## So what? – the logic of economic geography

China is the world's biggest producer of new motor vehicles

29,015,434	18,132,595	17,458,189
China	EU	NAFTA

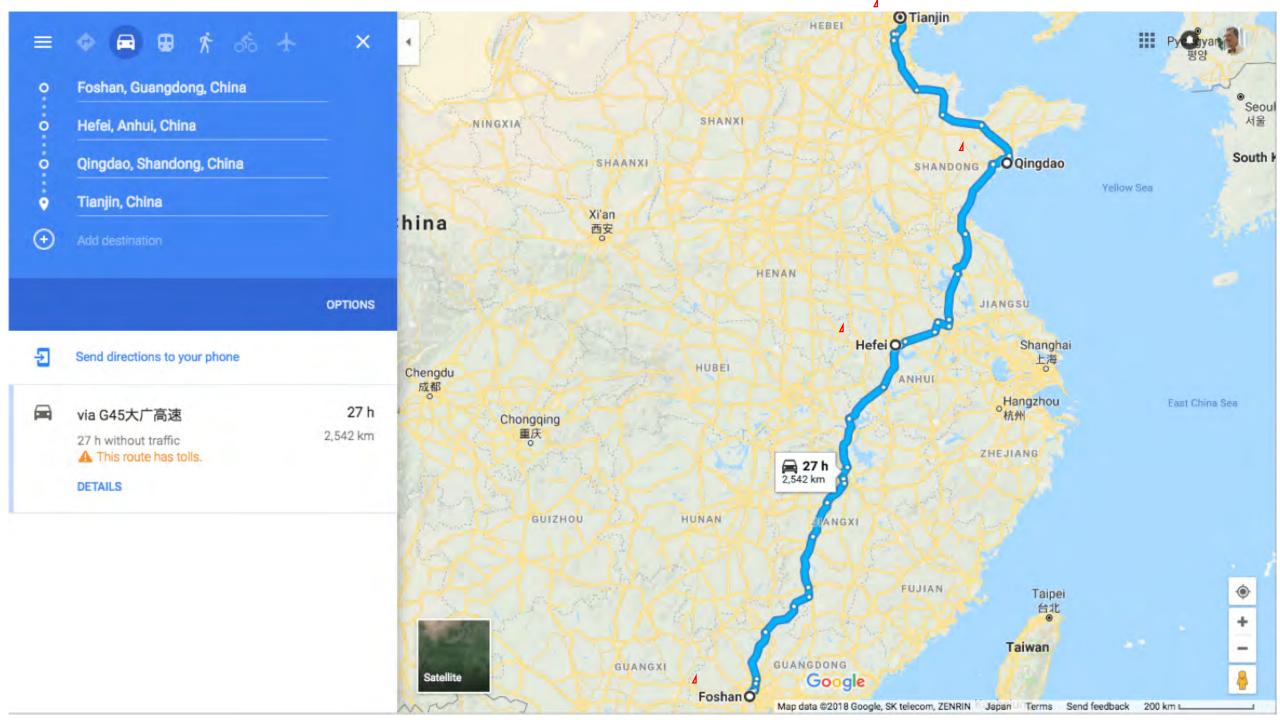
- In both Europe and the US production of parts and final assembly has regrouped into an auto "alley" or "corridor" [Rubenstein & Klier]
  - As a weight-gaining industry, this minimizes production logistics costs
  - These corridors centered on the core of the sales market, which likewise lowers transport costs
  - Agglomeration effects, too: industrial districts & regional specialization
- So ought not production in China also centralize?

#### Core tentative conclusions

- Final assembly widely disbursed
  - And does not match geography of sales
- Suppliers far more concentrated
- Yangtze River Basis <u>is</u> central
  - But (surprisingly) Zhejiang Province outstrips Shanghai-Jiangsu
- Data characteristics make conclusion tentative
- Does product development have same geography?
  - Initial scan suggests yes but no proper analysis

#### Volkswagen is opening 4 plants...[28 May 2018 news]

- Where?
  - Hefei, Anhui Province [opened in May, JV with Jianghuai Auto]
  - Qingdao, Shandong Province [opened in May, JV with FAW]
  - Foshan, Guangdong Province [JV with FAW]
  - Tianjing (provinicial-level city) [JV with FAW]
- But do these locations make economic sense?
  - NO! in a world of JIT production management
- China is a big place



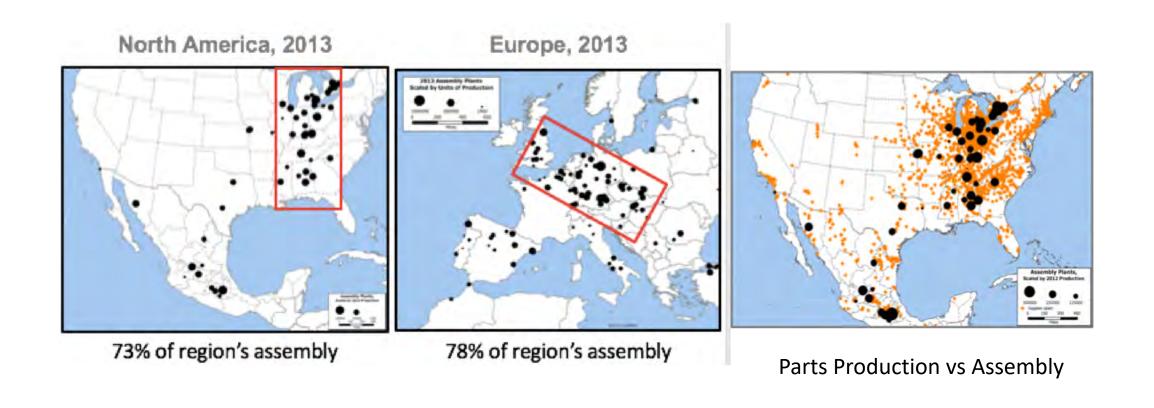
#### So...which will dominate?

- Political economy?
  - To each province an auto company...
- Economic geography?
  - Production centered on core market
- BUT
  - China is BIG
  - It <u>may</u> be able to support more than one production center
- Received wisdom
  - 6 Centers:
  - Manchuria, Beijing-Tianjin, Shanghai, Guangzhou, Wuhan, Chongqing-Sichuan
  - Hypothesis: not sustainable

#### Quick findings

- Despite discussion of 6 automotive centers in China
  - Over half of parts firms are in the greater Shanghai region
  - Smaller shares (18% each) are in two other regions
    - the Pearl River Delta region around Guangzhou
    - the northeast plains around Beijing up into Manchuria
  - Very few suppliers in the center-west (Chongqing & Sichuan)
- Finally assembly remains disbursed
  - Overlaps neither parts firms nor geography of sales
- Regional political economy remains the enemy of efficiency
  - Or logistics costs aren't so central for final assembly??

#### Rubenstein & Klier: NAFTA and EU Geography



#### China is a big place

- Approximate size of Continental United States
  - 31 Top Administrative Units: 27 Provinces, 4 Provincial-level Cities
- Until 1994 all maintained border controls on "foreign" trade
  - NOT a unified market
  - Vestigates remain strong
- So while VW's largest operation is in Shanghai, only Hefei is near to their core location
  - Localism remains strong









#### Huge number players across entire geography

LCVs	LCVs + Trucks	Province
17	17	Hubei
13	39	Beijing, Jiangsu, Shandong
12	12	Chongqing
11	22	Guangdong, Zhejiang
10	30	Sichuan, Hunan, Fujian
9	18	Liaoning, Jiling
8	24	Shanghai, Hebei, Jiangxi
7	7	Anhui
6	6	Guangxi
5	10	Shaanxi, Henan
3	9	Yunnan, Shanxi, Tianjin
2	2	Xinjiang
1	4	Guizhou, Inner Mongolia, Heilongjiang, Hainan
0	0	Gansu, Tibet, Qinghai, Ningxia
104	200	TOTAL



#### Data

- Annual industry directory. Used 2016 edition.
- Lists of suppliers by type of component. Did 3 large categories
  - Engine components
    - 25 categories
    - 2,692 firms (includes duplicates firms making more than one component)
  - Chassis & Transmission
    - 38 categories
    - 3,485 firms
  - Electrical & Electronics
    - 29 categories
    - 2,771 firms

### 中国汽车零部件产业 发展报告

 $(2015\sim2016)$ 

中国汽车工业协会 中国汽车工程研究院 编 著

ANNUAL REPORT ON AUTO PARTS INDUSTRY

IN CHINA (2015-2016)





中国汽车工业协会 北京中汽华轮信息技术有限公司

[2016版]

### 中国汽车工业企事业 甲位信息大全

CHINA AUTOMOTIVE INDUSTRY ENTERPRISES & ADMINISTRATIVE ORGANIZATIONS 2015款科帕奇全新登场 美式大SUV七座版 17.99万元起 科帕奇 CAPTIVA

# Geography: by province

#### Then I counted each category by province

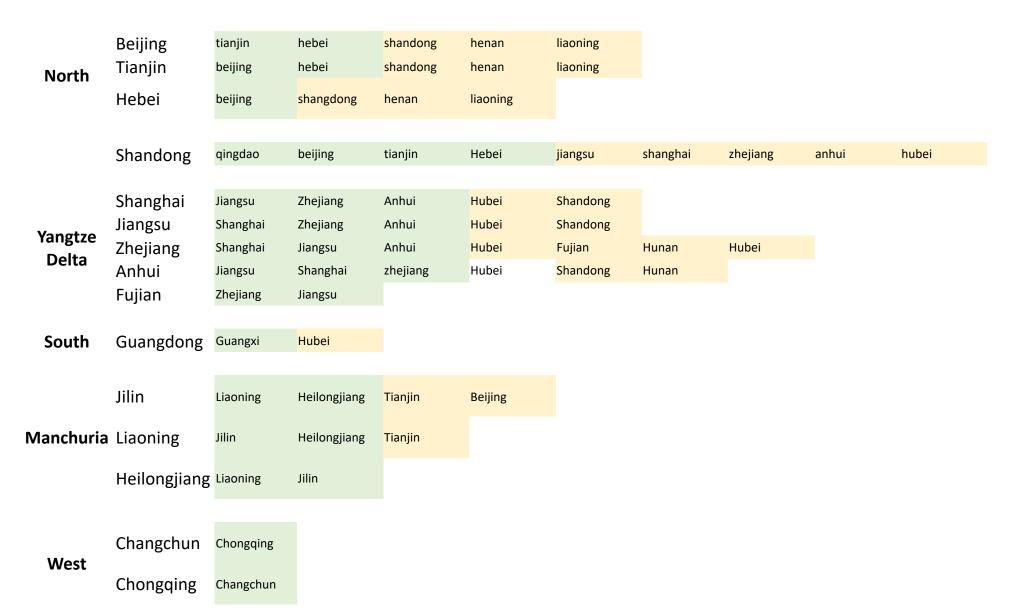
Total		离合器	离合器 器附件	器 <b>泵</b> 离合 ウ速器 牛	<b>变</b> 速器:	壳体 同步器	<sup>居同步器<b>环 转动齿轮</b></sup>	变)	速器其他配件
61 Beijing	北京		1	1	5	3			1
54 Tianjin	天津			2	1	2		2	2
172 Hebei	河北		2	9	5		5	5	9
17 Shanxi	山西			2					
8Inner Mongolia	内蒙古		1			1			1
97 Liaoning	辽宁		2	6	2		1	6	1
140 Jilin	吉林		7	5	6	4	1	6	
20 Heilongjiang	黑 <b>龙</b> 江			4	2			2	3
133 Shanghai	上海		5	9	3	2	1	5	6
267 Jiangsu	江 <b>苏</b>		7	16	5	4	7	15	6
997 Zhejiang	浙江		17	97	15	3	7	32	22
146 Anhui	安徽		2	8	4	3	1		3
137 Fujian	福建			7	4	1	5		1
48 Jiangxi	江西			1	7		1	5	3
361 Shangdong	山东		4	7	9	6	2	17	2
114 Henan	河南			5	1	6		5	
267 Hubei	湖北		6	13	4	4	4	17	6
32 Hunan	湖南		2		4			4	1
140 Guangdong	广东		5	6	3	2		3	4
43 Guangxi 1 Hainan	广西 海南		1	4	3		1	3	
119 Chongqing	重庆		3		10	4	6	19	1

And used Google maps to calculate travel time

Province City	Beijing beijing	Tianjin tianjin	Hebei baoding	Shandong jinan	Shandong gingdao	Jiangsu suzhou	Shanghai shanghai	Jiangsu nanjing	Zhejiang ningbo	Zhejiang hangzhou	Zhejiang
beijing	0	uarijiri	bacumg	Jilian	qiriguat	Suzillou	Sharighai	Harijiriy	Tilliguo	Hariyzhou	Wellzilou
tianjin	2	0									
baoding	1.5	2.3	0								
jinan	4.5	4	4	0							
qingdao	7	6.5	6.5	4	0						
suzhou	12	11.5	11.5	8.5	7.5	0					
shanghai	12.5	12	12	9	8	1.5	0				
nanjing	11	10	10	7	7	2.5	4	0			
ningbo	14.5	13.5	13.5	10.5	10	2.5	2.5	5			
hangzhou	13.5	13	13	10	9	2	2	3.5	2	0	
wenzhou	17	16	16.5	13.5	12.5	5.5	6	7.5	3.5	4	0
fuzhou	20	20	19.5	16.5	16	9	10	10.5	7	8	4
wuhu	11.5	11	11	8	7.5	3	4	1.5	5	3.5	6.75
hefei	11	10	10	7	8	4.5	5.5	2.5	2	5	8.5
wuhan	11.5	11.5	10.5	9	11.5	8.5	9	6.5	4.5	9	10.25
zhengzhou	7.5	7.5	6	5	8	9	10	7	12	10	14
changsha	15	15	14	12.5	15.5	11.5	11.5	10	8.5	10	10.5
guangzhou	22	22	20.5	19	20.5	15	15.5	15	13	13.5	13.25
guilin	20	20	19	17.5	20.5	16	16	15	13.5	14.5	15
chenzhou	18	18	17	16	18.5	14	14	13	11.5	12	12.5
chongqing	20	20	18.5	17.5	20.5	18	19	16.5	15	19	20.25
chengdu	20	20	18.5	18	21	20.5	21.5	19	17	21.5	
shenyang	7	6.5	8.5	10	12	17	17.5	16	19.5	18.5	22
changchun	10	9	11	12.5	15	20	20	18.5	22	21	24

	Fujian fuzhou	Anhui wuhu	Anhu hefei		Hubei wuhan	Henan zhengzhou	Hubei changsha		Guangxi Liguilin	Hubei chenzhou	Chongqing S chongqing c		Liaoning shenyan	
fuzhou	0						100	2.00						
wuhu	9.5		0											
hefei	10		2	0										
wuhan	10.5		6	4.5	0									
zhengzhou	15.5	Ĭ.	7.5	6	5.5	0								
changsha	10		9	8	4.5	9	0							
guangzhou	10		14	13	11.5	16	8	(	)					
guilin	13		14	13	8	14	5.5	Į	5 (	)				
chenzhou	10		12	11	9.5	12	4	4	1 4	1 0				
chongqing	20.5		16	14.5	11	12	11	16	10.5	13.5	0			
chengdu	23	18	3.5	17	13	14	14	18	12.5	16	4.5	C	)	
shenyang	26		17	16	18	14	21.5	28	3 26	5 24	26	26		0
changchur	28	19	9.5	19	20	16	24	30	) 29	27	29	29		3

#### To create groupings (green ≤5 hrs pink ≤9 hrs)



#### And then summarize by region

	Total	离合器	离合器泵 离 合器附件	变速器	<b>变</b> 速器壳体	同步器同步 器 <b>环</b>		<b>变</b> 速器其他 配件	减速器 差速 器 分 <b>动</b> 箱 取 力器及其配 件
Manchuria	7	'% 13%	6 <b>7</b> %	5 10%	8%	5%	9%	5%	7%
North	16	19%	6 14%	21%	21%	16%	14%	23%	17%
North plus Shandong	27	% 24%	6 18%	30%	33%	21%	25%	25%	29%
Yangtze	48	50%	67%	27%	27%	44%	46%	53%	38%
Yangtze plus Shandong	58	56%	6 70%	36%	40%	49%	57%	56%	50%
Yangtze less 50% Zhejiang	33	% 38%	6 43%	20%	24%	36%	35%	39%	31%
Yangtze plus Shandong less 50% Zhejiang	44	.% 44%	6 46%	29%	36%	41%	46%	41%	43%
South	13	% 17%	6 11%	5 10%	13%	12%	15%	13%	20%
West	5	9%	6 0%	5 14%	15%	16%	16%	3%	9%
Not in a regional grouping	9	% 49	6 7%	8%	17%	12%	3%	5%	18%

# **Grand Summary**

	Engine	Chassis	Electrical	Light Vehicle Assembly
Manchuria	6%	7%	4%	11%
North	16%	16%	13%	28%
North + Shandong	25%	27%	17%	35%
	100	100/	<b>50</b> 0/	0.40/
Yangtze	48%	48%	58%	24%
Yangtze + Shandong	57%	58%	62%	31%
Yangtze - 50% Zhejiang	36%	33%	43%	n/a
Yangtze + Shandong - 50% Z	hejiang 45%	44%	47%	n/a
South	13%	13%	17%	23%
West	7%	5%	3%	13%
Not in a grouping	6%	9%	5%	6%

#### Problems with data

- Overcounting: Unable to readily distinguish
  - production versus aftermarket
  - Passenger vehicles vs commercial vehicles vs specialty vehicles
- No information on firm size or sales
  - Found partial information online for all of a sampling of firms, but very time intensive
- Undercount: in general headquarters but not branch plants
  - Hella has 14 locations in China, did not see separate entries
  - Adient (former JCI) has 30 locations, can spot check

#### Qualifications and observations

- Because data miss multiple establishments,
  - Eg seating and other plants where large firms appear to dominate
  - Likely understates size of local supply base, eg, in the West
- Nevertheless disjuncture between locus of production and suppliers
- At category level, lots of clustering apparent:
  - Spinoffs = "Wenzhou" model?
  - Software / High Tech in Beijing
  - Audio/infotainment in Guangdong
  - Zhejiang has too many suppliers to be true?
- Still, Shanghai is the center of the supplier universe

# Body Makers

<u>"</u> "	36	Beijing
	55	Hebei
	91	Greater Beijing
	132	Shandong
	20	Shanghai
	74	Jiangsu
	28	Zhejiang
	122	Yangtze

#### Where Next?

- Need to add literature survey. Perhaps 8 papers
  - most in Chinese, so useful to know what's out there
- Need to add data on sales by prefecture to see match with assembly

#### Additional directions

- Directory lists suppliers by end customer
  - Have yet to explore. Less helpful as by firm not factory.
- Can scan for information on R&D and aftermarket vs sales
  - Most but far from all entries provide sufficient detail
- Can detail by city all entries include mail code
  - Not clear will learn more from doing so, given data quality
- Probably cannot dive down to individual data
  - ≈ 15 minutes per firm to locate online and read information
  - Still hard to know if it captures branch plants

# Sample counts

<u>-</u> :	Major Foreign Parts Firms	
	Shanghai	66
	Beijing	21
	Tianjin [near Beijing]	1
	Guangzhou	2
	Wuxi [near Shanghai]	2
	Other Yangtze [includes Wuhan]	3

#### Distribution of Suppliers to Major Customers

<sup>1</sup> 零部件生产配套情況参 考索引 Index firms by Customer	Northeast	North	Yangtze	Central (includes Wuhan ?!)	West	Total
一汽—大众 FAW - VW	104 (25%)	31 (7%)	232 (55%)	42 (10%)	15 (4%)	424
上海通用 Shanghai GM	15 (3%)	31 (8%)	312 (78%)	30 (7%)	13 (3%)	401
上海通用五菱 Shanghai GM Wuling	14 (5%)	19 (7%)	146 (53%)	56 (20%)	40 (15%)	275
	133	81	690	128	68	1,100of

# 制造设备,模具 Production Equipment and Tooling

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-	

涂装 <b>设备</b> ,生 <b>产线</b>
Paint and Assembly Line Equipment 机床等通用 <b>设备</b>
Machine Tools and other Equipment 测量设备
Metrology Equipment
Specialized Automotive Machinery 汽车专用设备
Total
Share

Yangtze	North	Central	South	Total
41	26	8	10	85
69	40	20	11	140
7	6	3	2	18
85	50	16	25	176
202	122	47	48	419
48%	29%	11%	11%	

# Are these global supplier plants are in my dataset? (Google Earth shot of suppliers around the GM Shanghai Plant)

